



CONSORTIUM OF CHRISTIAN STUDY CENTERS

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MEMBERSHIP PACKET CHECKLIST

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CCSC MEMBERSHIP BENEFITS

CHRISTIAN STUDY CENTER

1. Membership gives your Center easy access to other Study Centers' practices, personnel, and other resources.
2. Membership makes your Center part of a national network of Study Centers and other organizations, all of which have a similar interest in the intersection of the Christian faith and the University.
3. Membership demonstrates ethical and doctrinal clarity and organizational responsibility in the public eye.
4. Membership gives your Center attendance and voting privileges at our Annual Meeting, and therefore access to seminars, lectures and discussions on the following topics, which will be addressed within their relation to Christian faith through specific examples:
 - Theological, Cultural, Doctrinal and Biblical issues e.g. higher education, spiritual formation, cultural engagement, the arts, politics, literature, film, music
 - Academic issues including current discussion within individual disciplines in the humanities, hard sciences, social sciences, medicine, and law
 - Practical issues including fundraising, management, legal changes, financial, organizational and structural development
5. Membership gives your Center access to consulting and teaching services provided by the Consortium staff.
6. Membership gives your Center's representatives discounts on event registrations and other goods and services, e.g. subscriptions to magazines and journals of partner organizations.
7. Membership gives your Center invitation privileges to special symposia retreats with noted authors in an informal environment usually sponsored for Study Center staff and board members only.

CCSC MEMBERSHIP REQUIREMENTS

CHRISTIAN STUDY CENTER

1. Agreement with the CCSC mission statement and goals and willingness to uphold both.
2. Full agreement, or a substantial agreement, whose exceptions have been stated in writing and approved by the CCSC Membership Committee, with the Apostles' Creed in all its particulars.
3. Full agreement, or a substantial agreement, whose exceptions have been stated in writing and approved by the CCSC Membership Committee, with the common vision and core commitments of what a Christian Study Center is as articulated in the document "The Common Vision and Core Commitments of a Christian Study Center".
4. Creation of log-in ID on the CCSC website www.studycentersonline.org.
5. Agreement to make a good faith effort to attend the Annual Meeting of the CCSC and any other CCSC sponsored meetings and to vote at those meetings in the best interest of the CCSC.
6. Agreement that your institution is an accepted 501(c)(3) institution by the Internal Revenue Service, or has applied for that status within the last year and has been informed by the IRS that its application is pending.
7. Willingness to make available such information about your Study Center's programs, finances, attendance or other matters that would be of use by the CCSC in compiling a profile for the CCSC. The CCSC covenants to keep this information in the strictest confidence and not to divulge it in any form other than as part of a greater statistical or informational whole.
8. Payment of annual membership dues prior to Jan. 1 of the year in which one seeks membership. Complete annual dues must be received by the CCSC office before membership benefits can be received by the member.

CCSC MEMBERSHIP FEES

Please note that for those under a parent organization, e.g. a church, the budget referred to in this table is that of the parent organization.

Annual Budget	Membership Fee
≤\$250K/yr	\$150/yr
>\$250K to \$500K/yr	\$300/yr
>\$500K to \$1M/yr	\$400/yr
>\$1,000,000/yr	\$1,000/yr

THE COMMON VISION AND CORE COMMITMENTS OF A CHRISTIAN STUDY CENTER

A Common Vision

Christian Study Centers encourage honest answers to honest questions. They celebrate the enterprise of learning and value scholarship for the good and useful thing it is. Christian Study Centers regard the local college or university they serve as a friend, a friend with whom they may have deep differences, but a friend nonetheless. Instead of viewing academic discourse as the exercise of power, Christian Study Centers seek to provide an environment in which discussion of the larger questions of philosophy and life takes place from a variety of viewpoints, never eschewing the importance of spirited debate, but equally never forgetting the value of love to the discovery of truth.

The rich variety of organization, programs, strengths and emphases of the Christian Study Centers now in existence and coming into existence in the U.S. and around the world presents a challenge when one tries to articulate a set of core values that set them apart from other institutions. Indeed, the Consortium of Christian Study Centers (CCSC) holds as one of its central principles a respect for the individuality of any particular center. At the same time there are many commitments Study Centers hold in common, all of which flow from a desire to address a familiar challenge.

Study Centers seek to retrieve Christian faith from the margins of academia and academic life by raising tough questions and holding forth counter-cultural challenges to the prevailing zeitgeist. These questions and challenges bear witness to a robust Christian vision of human need and human flourishing. Through a diverse range of activities, from small group discussions to larger seminars, campus-wide lectures, conferences and symposia, from efforts to connect with students to those that serve faculty and administrators, from personal mentoring to retreats, Study Centers have as a common aim the integration of Christian faith and learning with life. In all of their work, they take seriously the nurturing of Christian faith in the context of the contemporary university and the current academic scene.

At the same time as they seek to aid the individual, Christian Study Centers also desire to enter into the institutional life of the university, contributing to the university's health and progress. Study Centers strive to be servants to the thought-life of the university, standing alongside university departments and organizations in providing lectures and discussions that add to that body of knowledge the university is responsible to provide for our society. Centers also often participate in the social life of the university and serve in many places as important contributors to the university's efforts to create an atmosphere of respect, tolerance and social health in which true learning can take place.

Core Commitments

The broad common vision described above gives birth to a number of core commitments, which CCSC member institutions share. These are:

- A commitment to Jesus Christ and to the mission of Christ as both servants and witnesses within the world
- A commitment to the life of the mind and to the integration of faith and learning as crucial areas of Christian discipleship and witness
- A commitment to the unity of the human person and the treatment of questions of all kinds as important for the development of the human spirit
- A commitment to the well-being of any local university or college, with whom the Center has either a formal or informal relationship
- A commitment to public integrity and accountability in all aspects of the Center, including the personal character of the Board and staff, finances, relationships with other organizations, and the relationship with the university or college it serves
- A commitment to the mission and purposes of the CCSC as described in its vision statement and goals
- A commitment to the work of the church broadly, without reference to any specific denomination

CONSORTIUM OF CHRISTIAN STUDY CENTERS

BYLAWS

(as updated and amended October 2, 2016)

Article I GENERAL

Section 1. Name. The name of the corporation shall be Consortium of Christian Study Centers (CCSC), hereinafter referred to as “the Corporation.”

Section 2. Nonprofit Purposes. The Corporation is organized and shall be operated exclusively as a volunteer, nonprofit, charitable, educational and religious institution dedicated to advancing the growth and effectiveness of Christian Study Centers (CSC) at colleges and universities around the world. In pursuit of this mission, the Corporation has the following goals: to promote collaboration among study centers with each other and with other organizations committed to benefiting CSCs; to provide mutual stimulation and resources to existing study centers; to encourage and support the development of new study centers; to raise awareness of the study center movement in academia, the church and the society at large. Our goals will be pursued within the framework articulated in the document entitled “The Common Vision and Core Commitments of a Christian Study Center” (cf. Appendix 1).

Section 3. Nonprofit Activities. No part of the net earnings of the Corporation shall inure to the benefit of any private shareholder or individual. No part of the activities of the Corporation shall be in violation of Federal or Commonwealth of Virginia law relative to nonprofit or tax exempt corporations in carrying on propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, nor intervene in (including the publishing or distributing of statements), any political campaign on behalf of or in opposition to any candidate for public office.

Notwithstanding any other provision of these bylaws, the Corporation shall not carry on any activity not permitted to be carried on (1) by a corporation exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986 (or a successor statute of similar import); or (2) by a corporation, contributions to which are deductible under Section 170 of the Internal Revenue Code of 1986 (or a successor statute of similar import).

Section 4. Regulation of Internal Affairs. The Corporation shall seek such sources of support, including the solicitation of grants from private units and direct or indirect contributions from the general public, as will enable it to qualify as a publicly supported organization as defined in Sections 170(b)(1)(A)(vi) and 509(a)(1) of the Internal Revenue Code of 1986 (or a successor statute of similar import).

Section 5. Dissolution or Liquidation. In the event of dissolution or final liquidation of the Corporation, none of the property of the Corporation nor any proceeds thereof shall be distributed to, or divided among, any of the directors, officers, or members of the Corporation or inure to the benefit of any individual. After all

liabilities and obligations of the Corporation have been paid, satisfied, and discharged, or adequate provisions made therefore, all remaining property and assets of the Corporation shall be distributed to one or more organizations designated (1) pursuant to a plan of distribution adopted as provided for under Commonwealth of Virginia law or (2) if there be no appropriate plan of distribution, as a court may direct (pursuant to the laws of the Commonwealth of Virginia) provided that such property shall be distributed only to organizations which shall comply with all of the following conditions:

- (a) Such organization shall be organized and operated exclusively for religious, charitable or educational purposes.
- (b) Transfers of property to such organization shall, to the extent then permitted under the statutes of the United States, be exempt from Federal gift, succession, inheritance, estate, or death taxes (by whatever name called).
- (c) Such organization shall be exempt from Federal income taxes by reason of Section 501(c)(3) of the Internal Revenue Code of 1986 (or a successor statute of similar import).
- (d) Contributions to such organization shall be deductible by reason of Section 170 of the Internal Revenue Code of 1986 (or a successor statute of similar import).

Article II OFFICES

Section 1. Registered Office and Agent. The Corporation shall continuously maintain a registered office and registered agent within the Commonwealth of Virginia.

Section 2. Principal Office. The principal office of the Corporation shall be located at such place as shall be determined by the board of directors.

Section 3. Additional Offices. The Corporation may also have offices at such other places as the board of directors may from time to time determine and the business of the Corporation may require.

Article III MEMBERSHIP AND RELATED ORGANIZATIONS

Section 1. Membership. The membership of the Corporation shall consist of any legally incorporated and fully operative Christian Study Center whose purposes and practices are fully consistent with the purposes of the Corporation, as set forth in the Articles of Incorporation and these bylaws, as interpreted and defined by the board of directors. Any and all information sought from an applicant by the board of directors shall be furnished by the applicant. The board of directors shall evaluate each application for membership to ensure that the applicant meets membership requirements, and the decision of the board of directors on any application for membership shall be final. The board of directors, upon its own motion, may review a member's activities at any time to ensure the member's continuing eligibility. If upon review and investigation the board of directors finds that a member no longer meets

membership requirements, the board of directors may terminate that member's membership.

Section 2. Membership Dues. In order to obtain and continue membership in the Corporation, each member shall pay dues to the Corporation in an amount from time to time established by the board of directors.

Section 3. Resignation. Any member of the Corporation may resign at any time by delivering a written resignation to the Corporation. Such resignation is effective upon its receipt by the Corporation. A resigning member shall remain liable to the Corporation for any unpaid past dues.

Section 4. Term. The term of membership shall be indefinite.

Section 5. Meetings. Meetings of the members may be held within or outside the Commonwealth of Virginia.

Section 6. Annual Meeting. An annual meeting of the Corporation shall be held on such dates and at such locations as the board may determine.

Section 7. Special Meetings. Special meetings of the members may be called by the board of directors or by one-third (1/3) of the members of record.

Section 8. Notice. Written notice stating the place, day and hour of membership meetings and, in the case of a special meeting, the purpose or purposes for which the meeting is called, shall be mailed to each member not less than five (5) days prior to any such meeting. Alternatively, each member may be notified by other means by the executive director, secretary or a member of the board of directors, within two (2) days prior to the meeting.

Section 9. Waiver. Whenever any notice is required to be given under the provisions of law, the Articles of Incorporation or these bylaws, a written waiver thereof, signed by the person or persons entitled to said notice and filed with the records of the meeting, whether before or after the time stated therein, shall be deemed to be the equivalent of such notice. In addition, any member who attends a meeting of the members without protesting at the commencement of the meeting the lack of notice thereof, shall be conclusively deemed to have waived notice of such meeting.

Section 10. Quorum. One-third (1/3) of the members of record shall constitute a quorum.

Section 11. Vote. All matters shall be decided by the vote of a majority of members through their presidents, chief executive officers, or appointed representatives present at or participating in the meeting, at which a quorum is present. Each member shall be limited to one vote.

Section 12. Proxies. No proxy shall be permitted for purposes of voting, constituting a quorum or otherwise.

Section 13. Presiding Officer. The executive director shall preside at all meetings of the members.

Section 14. Related Organizations. The board may, in its standing policies, develop criteria for recognizing organizations, which seek to relate to the Corporation in order to indicate support for its mission and programs.

Section 15. Other Groups. The board may authorize, in its standing policies, such advisory groups as it deems appropriate.

Article IV DIRECTORS

Section 1. Number, Term and Qualifications. The voting membership of the board of directors shall consist of an odd number of persons not fewer than five (5) nor more than eleven (11), as may be determined from time to time by the board of directors. The executive director of the Corporation shall be a voting member. Eligible candidates for at least 25 percent of the directorships shall be presidents or chief executive officers of member institutions. Eligible candidates for the balance of the directorships shall be individuals who are determined by the board of directors to be persons of Christian commitment who have a clear vision for Christian Study Centers, who have or have had some form of direct relationship to a member institution and have shown themselves to be fully supportive of the purposes and practices of the Corporation, and who are well qualified to serve as directors of the Corporation. The immediate past chair of the corporation shall serve as *ex officio* members of the board without vote, the immediate past chair for a period of no more than one year.

All directors who are eligible candidates by virtue of their being presidents or chief executive officers of their respective institutions shall be elected by the members for no more than three-year terms at any regular meeting or at a special meeting called for that purpose. The remaining directors shall be elected by the board of directors and their respective terms of no more than three (3) years shall be set by the board of directors. Any decrease in the number of directors shall not affect the tenure of incumbent directors. The term of directorships shall be staggered so that, as close as possible, one third (1/3) of the directorships expire each year. Directors may serve for two (2) consecutive full terms. A full term includes service of 20 months or more as a director who was elected to fill a vacancy. Former directors may be reelected to the board of directors following at least one year during which they did not serve as a director.

The term of a director shall be deemed as having begun January 1 of the year after they are elected and end December 31 of the third year following.

Section 2. Vacancy. Anything herein contained to the contrary notwithstanding, if the office of any director or directors becomes vacant, the remaining directors, though less than a quorum, may elect a successor or successors to serve the unexpired terms of the vacated directorships.

Section 3. Powers. The property, affairs and business of the Corporation shall be managed by its board of directors, which may exercise all such powers of the Corporation and do all such lawful acts and things as are not by statute or by the Articles of Incorporation or by these bylaws prohibited.

Section 4. Committees. The board of directors may appoint such standing and special committees as the board may determine are necessary, which shall have such powers and duties as shall from time to time be prescribed by the board. Recommendations by any committee shall be reported to the board of directors for consideration and action.

Section 5. Removal. Any director except the executive director may be removed with or without cause by a majority vote of the directors, as provided herein, at any meeting duly called and at which a quorum is present, and the remaining directors may thereupon elect a successor or successors to fill any resulting vacancy for the unexpired term of any removed director.

Section 6. Transactions with Interested Directors. No loan shall be made by the Corporation to any of its directors or officers.

Section 7. Compensation of Directors. Directors and members of any committee of the board of directors shall not be entitled to compensation for their services as directors or members of any such committee but shall be entitled to reimbursement for such reasonable expenses incurred in attending such meetings as shall be decided from time to time by the board of directors. Any director receiving reimbursement under these provisions shall not be barred from serving the Corporation in any other capacity and receiving reasonable compensation for such other services.

Section 8. The Executive Committee. The executive committee shall include no less than five members of the board of directors. The membership shall consist of the officers of the board and such at-large members as may be determined by the board of directors. The executive director shall be a member of the committee. The chair of the board of directors shall be the chair of the committee.

Between meetings of the board, the executive committee shall have general supervision of the administration and property of the Corporation except that, unless specifically empowered by the board to do so, it may not take any action inconsistent with a prior act of the board, alter bylaws, remove or appoint the executive director, purchase, sell, or begin major remodeling of the Corporation's headquarters or other properties, or take any action which has been reserved for the board in its standing policies.

Meetings of the executive committee shall be called, as needed, by the chair or by the executive director. A majority of the members of the executive committee shall constitute a quorum. Minutes of the meetings shall be taken and distributed promptly to each member of the board of directors following each executive committee meeting, which minutes will be presented to the full board at its next meeting for affirmation.

Section 9. Board of Directors Selection. The board shall appoint a nominating committee consisting of at least three board members and the executive director, which shall make recommendations for new directors. Every effort shall be made to fill board vacancies in a manner that best represents the membership.

Article V MEETINGS OF THE BOARD

Section 1. First Meeting. The first meeting following each election of new directors may be held without notice immediately following adjournment of the regular

annual meeting of the members, or at such other time and place as the board determines.

Section 2. Notice. Regular and special meetings of the board may be held with at least five days notice at such time and place as the board determines. Notice may be conveyed by mail, fax, or email.

Section 3. Waiver. Whenever any notice of the meetings of the board is required to be given under the provisions of the statutes, Articles of Incorporation, or these bylaws, a waiver thereof in writing signed by the person or persons entitled to said notice, whether before or after the time stated therein, shall be deemed equivalent thereto. Attendance at a meeting by a person entitled to notice shall constitute a waiver of notice of such meeting, except where attendance is for the express purpose of objecting to the transaction of business because the meeting is not lawfully called or convened.

Section 4. Quorum. A majority of the directors shall be necessary and sufficient to constitute a quorum for the transaction of business, and the act of a majority of the directors present and voting at a duly constituted meeting of the board shall be the act of the board of directors, except as may be otherwise specifically provided by statute or by the Articles of Incorporation or by these bylaws.

Section 5. Action Without a Meeting. Any action required or permitted to be taken at a meeting of the board of directors or by a committee thereof may be taken without a meeting, by means of telephone or in any other way the directors shall decide. However, a written consent setting forth the action so taken and signed by all the members of the board or of a committee, as the case may be, must be filed with the minutes of proceedings of the board or the committee.

Section 6. Participation by Telephone Conference. Members of the board of directors or of any committee designated thereby may participate in a meeting of such board or committee by means of a telephone conference or a conference by similar communications equipment whereby all persons participating in the meeting can hear each other. Participation by such means shall constitute presence in person at such a meeting. When such a meeting is conducted by means of a conference telephone or similar communications equipment, a written record shall be made of the action taken at such a meeting.

Article VI OFFICERS

Section 1. Number and Positions. The officers of the Corporation shall be elected by the board of directors and shall be the chair of the board, vice-chair of the board, executive director, secretary, and treasurer. Two or more offices may be held by the same person except that the offices of the executive director and secretary may not be held by the same person. The board may appoint such other officers and agents as it shall deem necessary, who shall hold their offices for such terms and shall exercise such powers and perform such duties as shall be determined from time to time by the board.

Section 2. Term of Office. Officers of the Corporation shall hold office for one year, or until their successors are chosen and qualify, or until death, resignation or

removal. Unless otherwise stipulated in these bylaws, any officer elected or appointed by the board of directors may be removed at any time by the affirmative vote of a majority of the whole board of directors whenever in their judgment the best interest of the Corporation will be served thereby. If the office of any officer becomes vacant for any reason, the vacancy shall be filled by the board of directors. In case of the absence or disability of an officer of the Corporation, or in any other case that the board of directors may deem sufficient reason therefore, the board of directors, by a majority vote, may delegate for the time being any or all of the powers or duties of any officer, except the executive director, to any other officer, director, or any other person.

Section 3. The Chair and Vice Chair of the Board. The chair of the board shall preside at all meetings of the directors and members, shall make reports to the board of directors, and shall have such other rights, duties, and powers as are authorized by the board of directors. The vice chair shall assume the duties of chair in the absence or inability of the chair to fulfill those duties.

Section 4. The Executive Director. The executive director shall be the chief executive officer of the Corporation. He shall make reports to the board of directors, and shall have such other rights, duties, and powers as are authorized by the board of directors.

Section 5. The Secretary. The secretary or his/her duly appointed substitute shall attend all meetings of the board of directors and the members and shall make a permanent record of all votes and the minutes of all proceedings to be kept for that purpose, and shall perform like duties for the standing committees when required. The secretary shall give, or cause to be given, such notice as is required of all meetings of the board of directors and members and shall perform such other duties as may be prescribed by the board of directors or executive director.

Section 6. The Treasurer. Except as the board of directors may otherwise determine, the treasurer shall deliver or cause to be delivered all funds and securities of the Corporation to such bank or trust company as the directors shall designate as a depository, and shall keep or cause to be kept full and accurate accounts of receipts and disbursements in books belonging to the Corporation. The treasurer shall disburse or cause to be disbursed the funds of the Corporation as may be ordered by the board, taking proper vouchers for such disbursements, and shall render or cause to be rendered to the executive director and directors, at the regular meetings of the board or whenever they may require it, an account of all transactions as treasurer and of the financial condition of the Corporation. If required by the board of directors, the treasurer shall give the Corporation a bond in such sum and with such surety or sureties as shall be satisfactory to the board for the faithful performance of the duties of the office, and for the restoration to the Corporation, in case of death, resignation, retirement or removal from office, of all books, papers, vouchers, money, and other property of whatever kind in possession or under the control of the treasurer, belonging to the Corporation.

Section 7. Assistant Treasurer. The assistant treasurer may, under authority granted by the board, perform the duties and exercise the powers of the treasurer and shall perform such other duties as the board of directors shall prescribe.

Article VII FISCAL MATTERS

Section 1. Deposits. The board of directors shall select banks, trust companies, or other depositories in which all funds of the Corporation not otherwise employed shall, from time to time, be deposited to the credit of the Corporation.

Section 2. Checks. All checks or demands for money and notes of the Corporation shall be signed by such officer or officers or such other person or persons as the board of directors may from time to time designate.

Section 3. Fiscal Year. The board of directors shall have the power to fix, and from time to time change, the fiscal year of the Corporation. Unless otherwise fixed by the board, the fiscal year shall commence on January 1 and shall terminate on the following December 31.

Article VIII INDEMNIFICATION OF DIRECTORS AND OFFICERS

Each director or officer and each former director or officer and their respective heirs, executors, and administrators (hereinafter referred to as Corporate Agent) may be indemnified by the Corporation against reasonable costs and expenses incurred by that individual in connection with any claim, action, suit, or proceeding to which the Corporate Agent may be made a party by reason of the individual being or having been a director or officer of the Corporation, except in relation to any actions, suits, or proceedings in which Corporate Agent shall be adjudged liable because of willful misfeasance, bad faith, gross negligence, or reckless disregard of the duties involved in the conduct of such office. In the absence of an adjudication which expressly absolves a Corporate Agent of liability to the Corporation arising from allegations of willful misfeasance, bad faith, gross negligence, or reckless disregard of the duties involved in the conduct of such office, or in the event of a court approved settlement, each Corporate Agent may be indemnified by the Corporation against payments made, including reasonable costs and expenses, provided that such indemnification shall be conditioned upon the prior determination by a resolution of two-thirds of those members of the board of directors of the Corporation who are not involved in the action, that the director or officer has no liability by reason of willful misfeasance, bad faith, gross negligence, or reckless disregard of the duties involved in the conduct of such office, and provided further that if a majority of the members of the board of directors of the Corporation are involved in the action, such determination shall have been made by a written opinion of independent counsel. Amounts paid in settlement shall not exceed costs, fees, and expenses, which would have reasonably been incurred if the action, suit, or proceeding had been litigated to a conclusion. The foregoing rights and indemnification shall not be exclusive of any other rights to which said Corporate Agent may be entitled according to the law. The Corporation may at any time through action of its board of directors obtain appropriate indemnification insurance, to insure itself against any liability, which may arise under this article.

Article IX SPECIAL VOTES

Section 1. Amendments These bylaws or the Articles of Incorporation of the Corporation may be amended, altered, or repealed by the affirmative vote of three-quarters of the board of directors at any regular meeting of the board or at any special meeting of the board if notice of the proposed alteration or repeal is contained in the notice of such meeting. Notice of any meeting of the board of directors in which the proposed amendment, alteration or repeal is contained shall be in writing and shall be mailed to each director not less than five (5) days prior to the meeting. Alternatively, each director may be notified by fax, or email, at least two (2) days prior to the meeting. Unless the board otherwise stipulates, amendments become effective immediately upon passage.

Section 2. Executive Director The appointment, hiring, or termination of an executive director of the Corporation shall be by the affirmative vote of three-quarters of the board of directors at any regular meeting of the board or at any special meeting of the board if notice of the proposed appointment, hiring, or termination is contained in the notice of such meeting. Notice of any meeting of the board of directors in which the proposed appointment, hiring, or termination is contained shall be in writing and shall be mailed to each director not less than five (5) days prior to the meeting. Alternatively, each director may be notified by fax, or email, at least two (2) days prior to the meeting. Unless the board otherwise stipulates, this action becomes effective immediately upon passage.

Section 3. Statement of Faith The Statement of Faith of the Corporation may be amended, altered, or repealed by the affirmative vote of three-quarters of the board of directors at any regular meeting of the board or at any special meeting of the board if notice of the proposed alteration or repeal is contained in the notice of such meeting. Notice of any meeting of the board of directors in which the proposed amendment, alteration or repeal is contained shall be in writing and shall be mailed to each director not less than five (5) days prior to the meeting. Alternatively, each director may be notified by fax, or email, at least two (2) days prior to the meeting. Unless the board otherwise stipulates, amendments become effective immediately upon passage.

Section 4. Mission Statement The Mission Statement of the Corporation may be amended, altered, or repealed by the affirmative vote of three-quarters of the board of directors at any regular meeting of the board or at any special meeting of the board if notice of the proposed alteration or repeal is contained in the notice of such meeting. Notice of any meeting of the board of directors in which the proposed amendment, alteration or repeal is contained shall be in writing and shall be mailed to each director not less than five (5) days prior to the meeting. Alternatively, each director may be notified by fax, or email, at least two (2) days prior to the meeting. Unless the board otherwise stipulates, amendments become effective immediately upon passage.

HISTORY OF THE CONSORTIUM – 2019

Though the Consortium of Christian Study Centers (CCSC) has only been in existence as a legal entity for a little under ten years, its history stretches back twenty years. In 1998 the Francis Schaeffer Institute at Covenant Theological Seminary in St. Louis decided to invite staff from like-minded institutions to attend the Francis Schaeffer Memorial Lectures that year, since Dr. Drew Trotter, then President of the Center for Christian Study in Charlottesville, Virginia was to give them. Wade Bradshaw, Executive Director of the Institute, thought that it would be worthwhile to gather in one place those who were experimenting with this new form of engagement with Higher Education.

From those meetings, four heads of different Study Centers in California, Minnesota, Connecticut, and Virginia—Rev. Randy Bare of Westminster House, Berkeley, CA; Dr. David Mahan of the Rivendell Institute, New Haven, CT; Dr. Robert Osburn of the MacLaurin Institute, Minneapolis, MN; and Dr. Drew Trotter of the Center for Christian Study, Charlottesville, VA—with two other interested parties from Colorado and Missouri—Mr. Steve Webb of Centers for Christian Study International, Inc., Boulder, CO. and Mr. Luke Bobo of Covenant Theological Seminary, St. Louis, MO.—began meeting together for prayer, mutual encouragement, and vision building. These men met together for several years, adding new members, as some dropped off, last meeting informally in the spring of 2007 in Ithaca, NY at the Chesterton House at Cornell University with fourteen people representing nine different Study Centers in attendance.

On July, 25-27, 2008, representatives of six of these Centers—Rev. Randy Bare of Westminster House, Berkeley, CA; Dr. Richard Howe of the Dayspring Institute, Boulder, CO; Dr. Karl Johnson of the Chesterton House, Ithaca, NY; Dr. David Mahan of the Rivendell Institute, New Haven, CT; Dr. Robert Osburn of the MacLaurin Institute, Minneapolis, MN; and Dr. Drew Trotter of the Center for Christian Study, Charlottesville, VA—met at Northwestern College in St. Paul, MN and officially formed the Consortium of Christian Study Centers (CCSC), agreed on a mission statement, drew up by-laws and appointed Dr. Trotter as full-time Executive Director of the Consortium, to begin Jan. 1, 2009. The plan at that time was to become a corporation in the Commonwealth of Virginia, but also to act as a subsidiary corporation of Centers for Christian Study, International (CCSI) in Boulder, CO. Since April 1, 2009, the Consortium has operated on its own as a free-standing, not-for-profit organization.

CCSC achieved 501(c)(3) status with the IRS in July, 2009, and Dr. Trotter spent most of his time in 2009 and 2010 fund-raising, developing infrastructure for the Consortium and visiting numerous sites from Boston to Los Angeles, gathering data and input from Study Centers, churches and third party organizations, about how best to accomplish the four goals of the CCSC mission. He also agreed to be a workplace for a Trinity Presbyterian Church Marketplace Fellow, Erin Sheets, who began work as his part-time administrative assistant in the fall of 2010. An example of the results of their work together during this period is the CCSC website, www.studycentersonline.org,

which launched in February, 2011.

Lizzie Guarino was hired in the fall of 2011 as our part-time administrative assistant and spent long hours regularizing systems of payment and data organization. In September of 2011, the Consortium sponsored its first Symposium in Charlottesville, Virginia with representatives from nine Christian Study Centers in attendance. Over two days, 18 Study Center staff and board members discussed James Davison Hunter's book *To Change the World* with the author. In November of 2011, the CCSC held its first Annual Meeting in San Francisco, California between the Annual Meetings of the Evangelical Theological Society and the American Academy of Religion. 22 different representatives from various Study Centers and Partner Organizations engaged in a panel discussion and two workshops. Drs. Johnson, Mahan and Trotter led the panel discussion, sharing insights on what they had learned in a combined fifty years of Study Center experience. Mr. Kenneth Leonard of Seattle, WA led a workshop on fundraising and Mr. R. Craig Wood of Charlottesville, VA led a workshop on legal issues in higher education.

In December of 2011, the CCSC sent out its first monthly email, informing members and anyone who would like to receive the email of Consortium news, of events of interest at member institutions, and providing brief notes on books, articles, movies and outstanding programs at member institutions, which are useful for consideration by those involved in a Christian Study Center.

Two Symposia for member Study Centers took place in the spring of 2012. The first took place April 13-14, 2012 and featured Dr. Gregory K. Beale and a discussion of his book *A New Testament Biblical Theology*. This Biblical Theology Symposium was co-sponsored by Park Street Church in Boston, Massachusetts. Eleven representatives of Study Center Members and Partner Organizations were in attendance. The second Symposium occurred on May 3-4, 2012 with Dr. Amy Sherman on her book *Kingdom Calling*. This Church and Society Symposium was held at the Omni Hotel in Charlottesville, Virginia and had twelve in attendance.

Woody Granger was hired in the fall of 2012 as the CCSC's part-time administrative assistant. The second Annual Meeting of the CCSC took place November 16-17, 2012 in Chicago, Illinois, just prior to the Annual Meetings of the AAR/SBL. Drs. Richard Horner, Executive Director of the Christian Study Center of Gainesville in Gainesville, FL and William Wilder, Executive Director of the Center for Christian Study in Charlottesville, VA, led a panel discussion on what they feel are the successes and the failures of their tenures at their respective Study Centers. Rev. Michael Woodward of Christ Church Lake Forest, Lake Forest, IL conducted a workshop on strategic planning.

A Higher Education Symposium was held at the Doubletree Suites by Hilton in Santa Monica, CA on April 26-27, 2013. Led by Dr. Mary Poplin of The Claremont Graduate Schools, the participants read the book *Knowing Christ Today* by Dallas Willard as preparation for the discussion. Dr. Willard was scheduled to present on his new book *The Disappearance of Moral Education*, but, sadly, he was never able to finish it.

Wanting to be with us in the worst way, he held out to be able to meet with us until just days before he succumbed to the cancer he had fought for some months. The church has lost one of its finest servants, but Dr. Poplin ably filled in for him. She used a draft of her book *Is Reality Secular?* (IVP, 2013) for her presentation.

Sam Heath was hired in the fall of 2013 as our part-time administrative assistant, and the CCSC's 2013 Annual Meeting, the largest in attendance yet, was held on November 22 & 23 at the Baltimore Convention Center and Hilton Hotel. Ben Sanders, Co-Director of the Arizona Center for Christian Studies, spoke on "President Obama's Campus Challenge" and how Member and Partner Organizations can engage in interfaith dialogue and community service. Cherie Harder concluded the first session by sharing with the attendees how to moderate reading groups and discussions effectively. For the second session the following morning, Steve King and Rhett Butler from Gammon & Grange, P.C. discussed the current state of, and challenges for, tax-exempt organizations as they relate to government.

2014 began with two very significant changes for the Consortium. First, Elaine Rollogas was hired as the full-time Operations Manager in January. She came to the CCSC having lived in New York City and worked at Redeemer Presbyterian Church since 1990. Shortly after Rollogas's arrival, the CCSC moved from its longtime offices at Drew Trotter's home to an office suite located near the Downtown Mall in Charlottesville, VA. These offices provided a good working space for the Executive Director, Operations Manager, and Administrative Assistant. Sam Heath, hired in the fall of 2013, continued as the CCSC's part-time administrative assistant.

In 2014, other important shifts took place in the work of the Consortium. The Annual Meeting moved from its typical November time frame between the Annual Meetings of Partner Organizations the Evangelical Theological Society and the American Academy of Religion to a summer slot, July 7-9, 2014. The CCSC also moved to more of a retreat atmosphere provided by The Cove near Asheville, NC. Using parts of three days, rather than two, the Annual Meeting became a hybrid of the former Symposium and Annual Meeting. George Marsden, professor emeritus at Notre Dame, spoke on the content of two of his recent books, *The Twilight of the American Enlightenment: The 1950s and the Crisis of Liberal Belief*, and a smaller book about C.S. Lewis's *Mere Christianity* and its life as a book. Participants engaged one another in workshops and seminars, led by Executive Directors of member Study Centers, on various topics having to do with intentional community, vision, and bringing order to ministry.

The CCSC also modified its email service to its readers in 2014. What had been for a number of years a single, monthly email became two emails. A "CCSC News & Events" email was sent out monthly, describing not only Consortium events and news, but programs, job placements and other news from member Study Centers and from Partner Organizations. A second email, entitled "CCSC Resources", led readers to reviews of movies, articles and books, as well as new resources such as Discussion Guides, a Speakers List and template documents valuable in starting and maintaining a Study Center.

In 2015, the Consortium had perhaps its most stable year yet. The staff remained the same as Elaine Rollogas and Sam Heath became more and more comfortable in their jobs, allowing Drew Trotter to do more travel and speaking. The Fifth Annual Meeting, following essentially the format of the year before and also held at The Cove, was even more appreciated by the membership as Richard Mouw, past president of Fuller Theological Seminary and Mark Bauerlein, Senior Editor of *First Things* spoke on topics of civility and public discourse in the university. Workshops on shared space and spiritual direction, directed discussions in groups segmented by “years in existence” called Tier Discussions, and an introductory panel of Partner Organizations (IV’s Emerging Scholars Network, Regent College, and Global Scholars) rounded out the programming of the Annual Meeting. By the end of the year, the Consortium had grown to 19 Members (3 Study Centers joined in 2015) and 21 Partner Organizations (6 Partner Organizations joined in 2015).

In 2016, Sam Heath left the Consortium to pursue a career in high school teaching and was replaced by Marie Trotter, who became a part-time administrative assistant, chiefly in charge of the News & Events email, bookkeeping, and other administrative duties including the new Regent College Scholarship Project developed to allow students and staff from member Study Centers to attend two weeks of summer school at Regent College in Vancouver, BC and engage in discussions of vocation and Christian life and study with Dr. Trotter. This year’s Annual Meeting, again held at The Cove, featured Dr. Felicia Song and Dr. George Yancey, addressing issues of digital life and racial reconciliation, respectively. In 2016, two more Study Centers joined the Consortium, bringing its membership to twenty-one. 2016 saw a large increase in Partner Organizations with six more joining making the total twenty-seven.

2017 saw a physical change to the offices of the Consortium, as it moved to a more spacious location, though it remained in Charlottesville. The Regent College Scholarship Project went from four participants in its first year to ten recipients, representing three different nationalities, eight different universities and graduate schools, and four different racial/ethnic backgrounds. The Annual Meeting continued to increase in size and was held at a new, more central location at Wheaton College near Chicago, IL, to reflect the growing presence of Study Center members and Partner Organizations from the Midwest and Western United States. The speakers were Drs. Peter Leithart, John Inazu, and Christopher Armstrong, complemented by workshops and directed discussion groups. Two more CSCs joined the Consortium, bringing its number to twenty-three, as different Partner Organizations both left and joined the Consortium, leaving its number at twenty-eight.

2018 was a quieter year after the bustle of moving the year before, though our address did change because the city reassigned our street name from Pepsi Place to Hillsdale Drive. Once again, we had a wonderfully engaging and beneficial Vocation Project (aka Scholarship Project) at Regent College in Vancouver, with a mixture of grad and undergrad students from Texas to Florida to Toronto to Minneapolis joining in. The 8th Annual Meeting of the Consortium of Christian Study Centers was held at Techny Towers Conference and Retreat Center, Techny, IL in late summer. We were pleased to

register 78 people including staff and board members from 20 Study Centers and 9 Partner Organizations, and 8 other guests that are developing new study centers. The speakers were Drs. Alan Jacobs (Professor at Baylor University) and Warren Kinghorn (Psychiatrist at Duke University Medical Center and Duke Divinity School). There were three topical workshops and two meetings for regional discussions in addition to the main sessions. This year our number of member Study Centers increased to 26 and Partner Organizations to 27.

2019 was a year of relative quiet for the Consortium. The staff remained the same, and the Annual Meeting was again held at Techny Towers on the outskirts of Chicago. The formerly named Scholarship Project became the Vocation Project and again hosted ten scholarship students for two weeks at Regent College's summer school. Among the fine offerings there, however, the VP students had the privilege of spending an hour and a half each with Steve Garber, Amy Sherman, and N.T. Wright, all of whom taught at Regent that summer. The Annual Meeting was also different in that Dr. Kenneth Elzinga, one of the founders of the Center for Christian Study in Charlottesville, VA (our oldest member), addressed us on his vision for Christian study centers. Dr. Elizabeth Corey of Baylor University also spoke on the wholeness of knowledge and how it is attained as much in connection with desire as in connection with cognition. Again, the Annual Meeting had over 80 participants. The Vocation Project included more Ph.D. students and member study center staff than ever before. Three more study centers joined the CCSC, bringing its number of members to 29, and partner organization acceptances rebounded with five new partners. At the Annual Meeting, a letter from the Chairperson of the Board of Directors of the CCSC, Karl Johnson, was read indicating that Drew Trotter would be stepping down as Executive Director of the CCSC as of December 31, 2020. A search committee has been appointed by the Board.

MISSION STATEMENT AND GOALS OF THE CONSORTIUM

The Consortium of Christian Study Centers exists to advance the growth and effectiveness of Christian Study Centers at colleges and universities around the world.

In pursuit of this mission, CCSC has the following goals:

- To provide mutual stimulation and resources to existing Study Centers
- To promote collaboration among Study Centers and with other like-minded organizations
- To encourage and support the development of new Study Centers
- To raise awareness of the Study Center movement

DOCTRINAL STANCE OF THE CONSORTIUM

The Consortium of Christian Study Centers and its members affirm the historic, orthodox beliefs of the Christian Faith as summarized in the Apostles' Creed. Most of our members are Protestant, evangelical and reformed, but affirmation of any of these labels is not required for membership in the Consortium.

PROGRAMS OF THE CONSORTIUM – 2020

Consultation and Advice

The Executive Director's consultations with staff and Board Members of present Study Centers and also with groups interested in developing Centers form a central part of the Consortium's work, as does his work on ways Study Centers can cooperate with one another and with other organizations interested in the life of the University. In addition, his speaking engagements and writings promote awareness of the Study Center movement.

Resources

The CCSC's website is an important tool for keeping member institutions aware of each other and of resources useful to them. Alongside important information for describing Christian Study Centers and the Consortium, the website contains discussion guides and reviews of important books, movies and articles, an up-to-date listing of our Member Study Centers and Partner Organizations, and a repository of legal and structural documents for understanding and implementing the framing of a CSC. A monthly News & Events email has several purposes: detailing activities of the Consortium, its member CSCs, and its Partner Organizations; connecting readers to the CCSC website; reviewing books of interest, particularly ones written by those associated with member CSCs. The CCSC also facilitates regional conference calls twice

annually to enable Member Study Center staff to “continue the conversation” on topics of relevance. It also has a presence on Facebook and Twitter in order to keep followers up-to-date on activities and publications worthy of note.

Vocation Project

The CCSC raises \$35,000 a year for ten scholarships to the Summer School courses of Regent College in Vancouver, BC, Canada. These are granted to students, staff, and others associated with Member Study Centers for the purpose of exploring issues of Christian vocation in a residential, academic environment. A program alongside the classes at Regent College includes lodging, meals, hikes in the nearby forests, attendance at a Shakespearean play put on by Vancouver’s famous *Bard on the Beach* organization, discussions with Regent faculty (both resident and visiting), and programmed discussions about the role of the Christian in society, the family, and the church.

Symposia

In the past the Consortium has organized [symposia](#) for staff and board members of its Member and Partner Organizations around topics such as [higher education](#), [biblical theology](#), spiritual formation, and [church](#) and society. These weekend symposia host an author in multiple sessions to discuss his or her work.

Annual Meeting

The CCSC’s Annual Meeting takes place in the summer in a retreat-like atmosphere in order to provide Member Study Center staff and Board members to share best practices, hear stimulating lectures to enhance their vision and work, and interact with each other and with selected Partner Organization personnel. Special topics of academic and cultural interest are interlaced with discussion of the programs various Study Centers employ and presentations by experts in such practical fields as fund raising, strategic planning and legal issues related to non-profit organizations. Much of the benefit of the Annual Meeting comes in conversations at meal and break times. Anyone who has an interest in the Study Center movement is invited for practical instruction, spiritual encouragement, academic stimulation, and open discussion of the Consortium and how it can best help Study Centers.